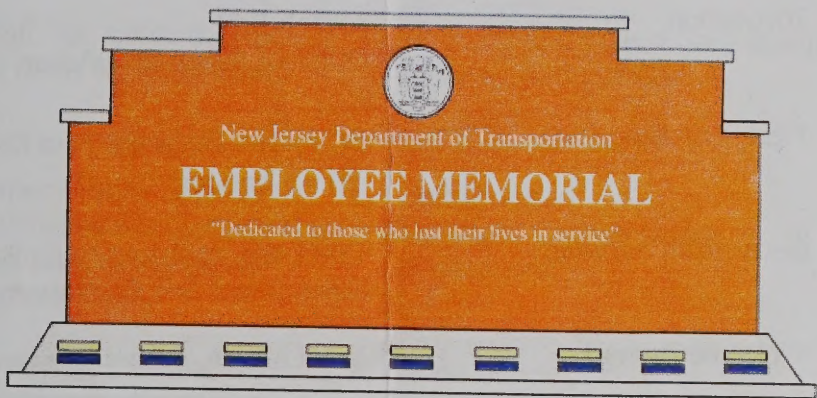


NJDOT's Remembrance Ceremony



*Friday, September 10, 2004
10:00 a.m.*

*Employee Memorial Site
NJDOT Headquarters, Ewing*

*"The human spirit is not measured by the size of the act,
but by the size of the heart."*



Remembrance

Opening Program

Bagpipe Medley	Jeff DeGroff Office of Traffic Signal & Safety
Master of Ceremonies	John Spedding, Chairman & John Stults, Treasurer Employee Memorial Committee
Invocation	Joseph Britt Office of Affirmative Action
Pledge of Allegiance	Sr. Master Sergeant Paul Kasica NJ Air National Guard
Gettysburg Address	Tina Lado, Assistant Commissioner Government and Community Relations
Welcome Remarks	Jack Lettiere, Commissioner
Vocal Selection	Judi Parrish Planning & Development
Declaration of Independence	Kris Kolluri, Chief of Staff
Inaugural Address (John F. Kennedy)	Robert Salman Inspector General

Tribute to 9/11 Victims

Guest Speaker	Ruth B. Goldston, Ph.D. Psychologist
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nce Program



Tribute to 9/11/01 Victims
specifically the employees
of the PANYNJ

Dennis Keck
Assistant Commissioner
Planning & Development

Tribute to United States Military Personnel

Major William Day
US Army Reserves

Sr. Master Sergeant Paul Kasica
NJ Air National Guard

Staff Sgt. Edward Walkoczy
NJ Army National Guard

Chief Warrant Officer 4 Gary Brennfleck
NJ Army National Guard

Tribute to NJDOT Employees

Remembrance of NJDOT
Employees who gave of their
lives performing service
for New Jersey

Jeff Callahan
Assistant Commissioner
Operations

Remembrance of NJDOT Active
Employees who passed away
since September, 2003

Kate Immordino
Assistant Commissioner
Administration

Closing Program

Moment of Silence

Special Announcements

John Stults

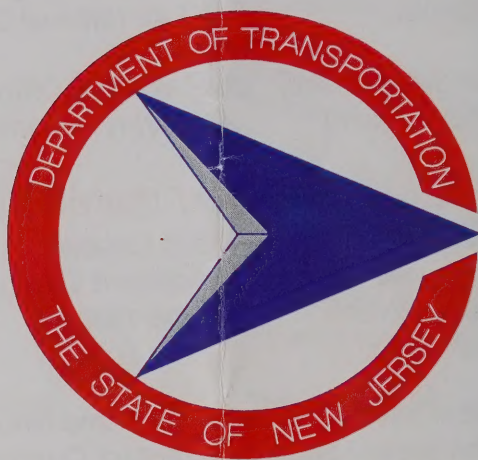
God Bless America

Judi Parrish

Bagpipe Recessional

Jeff DeGroff

Thank you for your participation.



**Refreshments will be served compliments of
NJDOT's Employee Memorial Committee**

"Reflections of 9/11/01 "

Showings in Multi-Purpose Room

1:00 p.m. and 2:30 p.m. today